

CSR REPORT 2025

Avit Group B.V., Avit Systems
België B.V., Avit International B.V.
& Springboard Services B.V.



This policy applies to all legal entities as shown on the title page that belong to Springboard Network. For the sake of readability, this document refers to 'Avit'.



In 2025 we continued the line of previous years and kept focus on relevant ESG (Environment, Social and Governance) topics. This CSR report has the same set-up as previous years.

As an IT managed services security provider, Avit (Springboard Services B.V., Avit Group B.V., Avit Systems Belgium B.V. and Avit International B.V.) is committed to operating in a socially responsible and sustainable manner. We understand the impact that our operations might have on the environment, society, and the economy. Thus, we are committed to minimizing any negative impact while maximizing positive outcomes.

We are already working on monitoring environmental KPI's since 2016, but in 2022 we really accelerated on Avit ESG-strategy and progression. In the coming years we will further expand our scope on ESG and embedding it in the value chain.

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Within Avit we embrace four ESG strategic pillars:

1. Great Place To Work
2. Sustainable Portfolio
3. Positive Social Impact
4. Sustainable Operations

Our goal: Net Zero by 2040

Every strategic pillar has its own responsible person who is supported by an Avit team.

Great Place To Work is also important to stimulate our HR core values

1. Expertise
2. Fellowship
3. Responsive
4. Responsible

Expertise

We are passionate about technology. Our ambition is to be the best, not necessarily the biggest. We thrive to be the highest acknowledged and certified partner. We value an open learning environment where we share and inspire each other to stay ahead in our profession. We foster a culture, internally and with our partners and customers, of pushing boundaries and driving innovation together.

Fellowship

We take pride in working together as a strong team with truly shared values and common goals. Our fellowship is about the way we work together as trusted friends - open, kind, respectful, fun-loving and free. We share the same passion and enjoy working together, respecting each other's unique talents and value meritocracy over hierarchy. Our culture is more than just being colleagues; it's a feeling of backing each other up and helping, creating a family-like environment where everyone feels included and can be their authentic selves.

Responsive

At our core, we are dynamic, flexible, and proactive, ready to deliver around the clock and respond swiftly

to any challenge. With a pragmatic mindset, we get things done efficiently and never rest until the job is completed. Our responsiveness also means being attuned to emerging trends and possibilities, collaborating closely with customers, partners, and employees to foster innovation. We are equally committed to achieving our ambitious ESG goals, making a positive impact in the world.

Responsible

We take ownership of our roles and are accountable for delivering results that exceed expectations for our customers, partners, and colleagues. Our culture values entrepreneurship and autonomy, empowering our professionals to make decisions and take responsibility for their work. We hold ourselves to the highest standards of integrity, treating others fairly and acting with trustworthiness and honesty. We are also committed to environmental and social awareness, and follow ESG governance rules, laws, and codes of conduct in all situations.

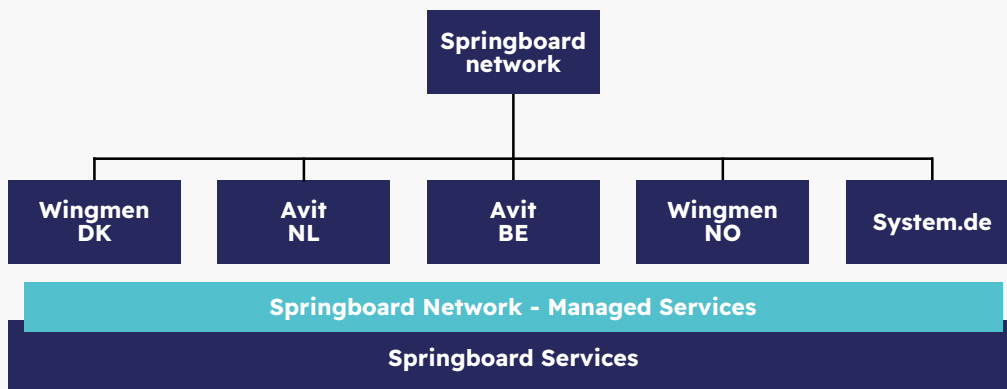
This report outlines our corporate social responsibility (CSR) practices and initiatives over the year 2025.



COMPANY DESCRIPTION

Avit Group B.V. was founded in 2002 and has grown from an IP telephony specialist to a Managed Security Services Provider (MSSP) with a broad focus on the knowledge areas of Enterprise Networking, Cybersecurity, Collaboration and Cloud & AI (which includes Datacenter). As a Cisco Gold Partner, we build technological foundations that make organizations secure, reliable and future-proof. Avit is active in both the commercial and public sectors.

We work from our offices in the Netherlands (HQ), Belgium and Portugal. In March 2022, we partnered with Wingmen, a Cisco Gold Partner from Denmark. Under the flag of Springboard Network, we are building a network of Cisco-specialized companies in Europe. In addition to the Netherlands (Avit) and Denmark (Wingmen and Wingmen Security), we are active in Norway (Wingmen Norge), Germany (System.de) and Belgium (Avit) where 24x7 support is facilitated from Springboard Services (the Netherlands, Portugal and the Philippines).





IT industry

The industry in which we are active, the IT industry, can best be classified in the context of sustainable entrepreneurship as 'Software & Information Technology (IT) Services Industry'. The main elements of this reporting standard are therefore reflected in this CSR report.

The IT industry plays an increasingly important role in business processes. As a result, IT service providers have the potential to deliver relevant value and contribute to (the solution of) sustainability issues and transformation.

At the same time, the IT industry and its supply chain also have a negative impact, partly because we use assets that require energy and whose production negatively affects the environment.

In the following chapters you can read more about how we provide insight into the negative impact of our services. And how we actively reduce this impact. We also take you through the way in which we make positive contributions, among other things through the use of our knowledge, services and innovation in sustainability issues and transformation of our customers.

AVIT'S IMPACT ON THE WORLD

OUTSIDE IN & INSIDE OUT

Avit looks at the inside out and outside in impact (social and ecological) of and on our business activities from a double-materiality perspective. With this we prepare for the Corporate Sustainability Reporting Directive (CSRD).

Avit's mission statement:

Building the foundation to empower your business.

Avit's vision statement:

To be the Cisco partner of choice for complex infrastructures



RELEVANCY

Our sustainability program focuses on the most relevant (in auditing and accounting terms: material) sustainability themes. The first question we answer: *what are material themes for Avit?*

To answer this question, we first answered many other questions:

- What is the nature of our services?
- What are company-specific matters, such as geographical aspects?
- Who are our stakeholders and what are the specific wishes and requirements?
- What legislation is in force that is relevant to our company?
- What are future national, European and global developments that are or may be relevant to our company?
- What is the scope of the materiality analysis?
- What is important for our talent?

In this way, we are in the process of developing an overview of material sustainability themes. We have a long-term vision and strategy for these themes. The double materiality matrix is a snapshot and takes current events into account.

An up-to-date materiality matrix

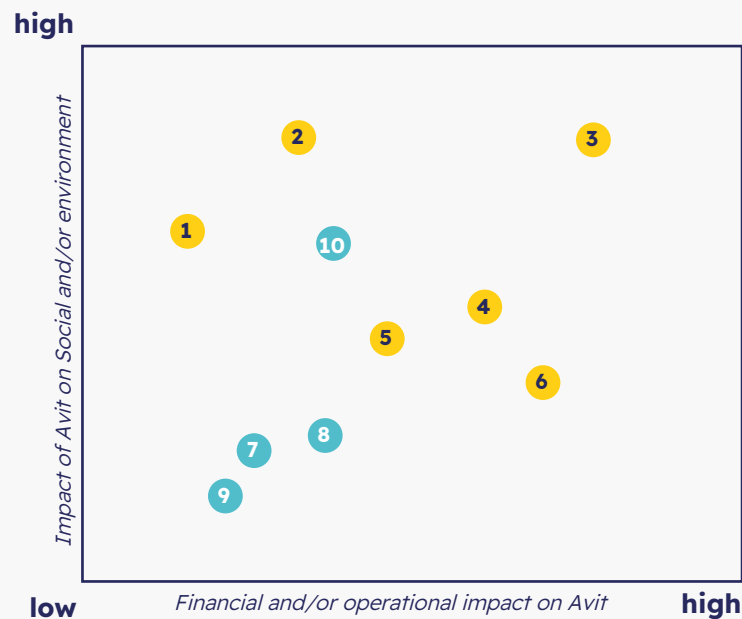
At least once a year we recalibrate our materiality analysis. After all, the world around us is changing rapidly, and at Avit we are constantly reinventing ourselves, adapting and learning from the challenges we face. All these changes may have an impact on the (degree of) materiality of the themes.



Influence on sustainability strategy

Our materiality analysis has a major impact on our sustainability strategy, our sustainability program, and our business processes. For example, we have included ESG risks in our Risk Control Framework. As a result, these risks are explicitly and continuously brought to the attention of Avit’s management. We have also integrated ESG factors into our procurement and M&A processes.

The methodology described above yields the following double materiality matrix:



Inside Out

- 1 GHG emissions Avit operation
- 2 GHG emissions value chain
- 3 Services Avit downstream
- 4 Labor conditions Avit operation
- 5 Laborconditions value chain
- 6 IT resources (Upstream)

Outside In

- 7 Raw material scarcity
- 8 Energy scarcity
- 9 Climate change
- 10 Labor market scarcity

1. GHG EMISSIONS OF OWN OPERATIONS (SCOPE 1 AND 2)

With our business operations and services, we emit Green House Gases (GHG), which is mainly caused by mobility and housing. We invest more every year in reducing and compensating our GHG emissions. You can read more about this in the chapter [SDG13/ESG pillar 4.](#)

2. GHG EMISSIONS VALUE CHAIN (SCOPE 3)

With our business operations and services, we influence GHG emissions in our chain, both upstream (suppliers) and downstream (customers and end users). This has a negative ecological effect of some magnitude.

We are actively investing in more insight into emissions within our supply chain. This provides management information.

We use the insights to investigate reduction options together with our suppliers. We are also investigating how we can reduce GHG

emissions in our range of services. In co-creation with our customers, we use technical innovation to reduce GHG emissions at our customers. You can read more about this in the chapters [SDG9](#) and [SDG13/ESG pillar 4.](#)

3. AVIT DOWNSTREAM SERVICES

The IT industry is seen as an essential factor and even a catalyst for climate and society-related challenges. This enables a potentially enormous positive ecological and social contribution.

We therefore invest specifically in the use of our knowledge, services and innovation in the field of IT and business transformation for environmental issues and sustainability transformations of our customers. In this way we make a positive contribution to these themes. You can read more about this in the chapter [SDG9/ESG pillar 2.](#)





4. WORKING CONDITIONS OWN BUSINESS OPERATIONS

We are responsible for positive, healthy and safe working conditions, and the well-being and development of all employees. With our focus on the following areas, we achieve a positive impact:

- **Well-being:** physical and mental well-being of employees of Avit.
- **Development:** sustainable employability and development, and self-management and development.
- **Work environment:** socially safe and inclusive, employment for people with a distance to the labor market (social return on investment), and (gender) diversity in both management and the total employee population.

It is our employees who provide successful services to our customers and who use their knowledge and skills to provide the services and innovations necessary for sustainability transformations. Failing to invest sufficiently

in this area would negatively impact our employees' ability to deliver these services and drive sustainable innovation. For us, this theme is therefore material. You can read more about our approach in the chapters [SDG3](#) and [SDG10 chapters/ESG pillar 1, 3.](#)

5. WORKING CONDITIONS IN THE CHAIN

We purchase products and services that are necessary for our business operations and services. This makes us indirectly responsible for the working conditions and human rights within the relevant production chain. The financial and/or operational impact is currently considered small. Nevertheless, we consider our responsibility for the well-being of people so important that we point to this theme as material. You can read more about our approach to working conditions in the chain in the chapters [SDG3](#) and [SDG10/ESG pillar 1.](#)

6. PRODUCTION IT RESOURCES (UPSTREAM)

We purchase hardware that we need for our business operations and services. We also

use services from third parties that depend on hardware for their services, such as data centers.

The production of IT resources has a negative ecological impact (raw materials, depletion metals, use of fossil energy sources, impact on biodiversity, waste due to production process). Avit is a direct buyer but also operates as an agency buyer for hardware. However, given the significant increase in software in the production of IT resources and its impact on the total ecological footprint of IT, we consider this a material theme.

The financial and operational impact for Avit is currently mediocre, but is expected to grow in the coming years. Scarcity and climate compensation drive up prices for IT resources. IT service providers such as Avit play an important role in limiting the negative impact, with extending hardware lifecycles and making targeted choices for more sustainable hardware as the most significant positive contributions. Furthermore, we consider the circularity of these products an

essential goal in the way we facilitate hardware replacement. You can read more about this in the chapters [SDG13](#) and [SDG17/ESG pillar 2](#).

7. RAW MATERIALS SCARCITY

Resource scarcity threatens the continuity of production companies and their customer chain through problems and stagnation in supply, and through costs that rise until they are no longer portable at some point. We experience direct and indirect impact:

- **Direct impact:** for the production of IT resources a lot of scarce raw materials are needed, for which the demand is also growing strongly. It is therefore very likely that resource scarcity will lead to supply problems and higher prices.
- **Indirect impact:** some of our customers are directly or indirectly dependent on scarce raw materials for their services. Supply problems and rising costs of these raw materials have a financial and/or operational impact for these customers.

At the moment, the impact of resource scarcity on

us is limited. However, because the global impact is so huge, we still note this theme as material. You can read how we are taking steps to deal carefully with scarce raw materials in the chapter [SDG13/ESG pillar 4](#).

8. ENERGY SCARCITY

The energy crisis and the associated highly fluctuating energy prices threaten the profitability and ultimately the continuity of (energy-intensive) companies. In addition, energy scarcity is emerging, as the current energy network is so overloaded that new connections or network expansions are not always possible. This has a direct and indirect impact on us:

- **Direct impact:** high prices for the energy needed for our business operations and services.
- **Indirect impact:**
 1. **High energy costs lead** to price increases for our suppliers and potentially threaten the continuity of some suppliers, resulting in failure of supply.
 2. **High energy costs create financial impact for our customers.** In the worst case, this leads to financial problems and business continuity problems for them.


At the moment, the impact of energy scarcity on us is small. One of our offices already operates fully on solar energy, and the others are planned to transition in the coming years. However, given the potentially significant direct and indirect financial impact of the energy crisis, we continue to consider this theme material. You can read how we respond to this in the chapter [SDG13/ ESG pillar 4](#).

9. CLIMATE CHANGE

Climate change causes severe weather and natural disasters such as floods, fires, water shortages and extreme drought, heat or cold. In areas that suffer from this, (temporary) reduction or loss of production and labor can occur. Climate change has a direct and indirect impact on us:

- **Direct impact:** in an area where Avit is





located, the loss of buildings, energy and employees can temporarily disrupt business continuity.

- **Indirect impact:** in an area where our suppliers and/or their production chains are located, the effects of climate change may temporarily disrupt their business operations. This has consequences for the delivery of products and/or services to Avit. Which then has an impact on the delivery of our services.

At the moment, the impact of climate change is small for us. But because the potential global impact is so huge, we are already listing this theme as material. You can read how we are taking steps to deal carefully with the climate in the chapter [SDG13/ESG pillar 2, 4.](#)

10. SCARCITY OF THE LABOR MARKET

There is a scarcity on the labor market and certainly in the IT industry. Staff shortages can lead to operational issues, while rising wage costs may result in financial problems. Specifically for the IT industry, scarcity on the labor market is extra challenging, because IT is necessary for current and future sustainability issues and transformations. Without sufficient employees and their knowledge, talent and innovative power, IT cannot make the contribution to the sustainable future for which it has the potential.

That is why we label the topic of scarcity on the labour market as material. You can read more about our approach to staff shortages in the chapter

[SDG3/ESG pillar 1.](#)



SDG/ESG GOALS

In 2022 Avit started working with four strategic ESG pillars. These pillars are of great importance for Avit and are strongly related to the SDG's.

GREAT PLACE TO WORK

Avit is an innovative company for those who value meaningful impact, fun and aim to develop their potential. We work together with our customers. Our work is valued and meaningful. We aim for a healthy work life balance. We relate to (future) talents; we understand their needs and ambition.

SUSTAINABLE PORTFOLIO

We want to be the go-to supplier for our clients when it comes to sustainability

in their managed services. Avit is an innovative, specialist and frontrunner providing impactful solutions with a positive influence on our world and surroundings.

POSITIVE SOCIAL IMPACT

With our influence we want to have a positive impact on our communities and on the planet as a whole. We select long-term topics to embrace how to impact our communities and the world.

SUSTAINABLE OPERATIONS

We aim to have a zero emission and waste free operation: offices and travel. Our clients and employees trust us with their data because of our secure and appropriate data collection and storage systems.

SDG3: GOOD HEALTH AND WELL-BEING

WHAT WE STAND FOR

AAs an employer, Avit has a great responsibility for the health and well-being of its employees. We take this responsibility very seriously. We back up our words with concrete investments that make it happen.

We strive for a safe, familiar and healthy working environment, and continuously work to restore or improve the well-being of all employees, both physically and mentally. That's why we embraced the

ESG strategic pillars Great Place To Work and Positive Social Impact.

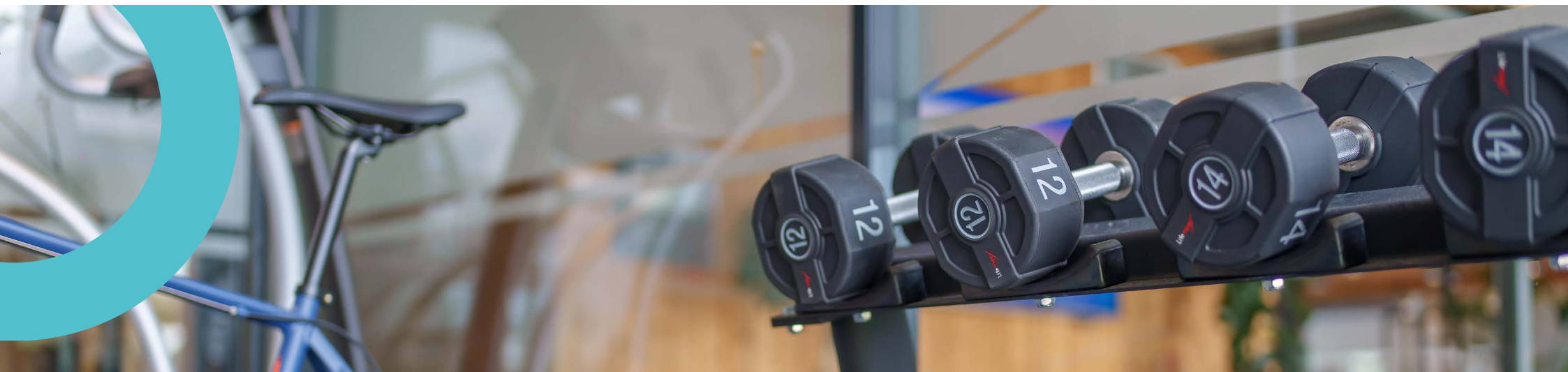
We believe in the strength, responsibility and self-reliance of the individual to make the best decisions about their career, development and well-being. At Avit, we want every employee to be able to work with energy and focus and to be resilient enough to deal with headwinds. That starts with being able to talk about it together and name it.

We believe that we have a responsibility towards employees, customers and society to invest in the development, growth, knowledge and skills of

the employees. Indirectly, we invest in the IT solutions and innovations needed for the sustainability transformation.

We therefore empower our employees to realize their full potential and take ownership of their own development. Obviously with a safety net for when help is needed.

In this way we contribute to a vital, satisfied employee and sustainable employability.



OUR AMBITIONS

We are constantly striving to maintain and improve:

- a safe and healthy environment for employees, with attention to their physical and mental well-being. Safety risks related to the activities are transparent and limited as much as possible. A safety net is in place for emergencies.
- self-management, in which our employees are so well facilitated that they can take responsibility for their own career and sustainable employability.



WHAT WE DO

The different companies in our Springboard Network ecosystem each have their own culture and matching guidance of their employees, focused on well-being. The employee is always central to this.

THE BASICS IN ORDER

A well-designed employment conditions package is the basis for good employment practices. Our total package of employment conditions includes much more than is required by law. Matters such as leave (including parental leave), pension, disability insurance and bonus schemes are well arranged. In our terms and conditions of employment, we make no distinction between full-time and part-time contracts; Every employee is entitled to the same facilities including the opportunity to participate in various sporting activities.

PROVIDING A SAFE AND HEALTHY ENVIRONMENT

We pay specific attention to the physical and mental well-being of our employees. We do this with an extensive program with different themes:

THEME 1: WORK LOCATION

We create a safe and healthy working environment. Safety risks are transparent and limited as much as possible. We have an average 40% work-from-home policy. This means that people work at home as well as in the office or at the customer's premises.

Our offices offer a modern working environment for employees. Knowledge sharing, meeting, (hybrid) cooperation and collegiality are central. There is also room for fun, peace and focus, with specially equipped facilities.

THEME 2: VITAL WORKING: SAFETY AND HEALTH

We have identified the specific safety and health risks of our type of work. The main health risks at Avit can almost entirely be related to work pressure and work stress. These risks lay the foundation for our vision on vitality, our vitality offer and our vitality calendar.

Our vitality offer gives employees continuous access to a range of facilities, support and resources for employees, with which we support

them to be and remain physically, mentally, socially, emotionally and spiritually resilient. In the office and at home.

SPORTS AND RELAXATION

Sport is good for body and mind. That is why we have an extensive sports and relaxation offer (and even sponsor the (Olympic) professional ice skater Marijke Groenewoud) with informal sports activities, such as participation in running and cycling events, padel competitions, mud runs and weekly boot camp lessons.

Internal platforms offer the opportunity to share sporting challenges, applaud them and – where applicable – sponsor participation for charities.

There is also time for relaxation during the company drinks (also combined with Yearly kick-off's, Business Reviews, Townhall meetings) that are regularly facilitated at various locations.

Relaxing, recharging and finding creativity during working hours is facilitated with football tables, a

dartboard, a gym and weekly bootcamp lessons at our offices.

By sponsoring (Olympic) professional ice skater Marijke Groenewoud we are able to offer our employees, partners and customers the opportunity to visit ice skating tournaments. dartboard, a gym and weekly bootcamp lessons at our offices.



WHAT HAVE WE ACHIEVED

TRANSLATED INTO DATA AND TRENDS

The ultimate goal of all initiatives is a vital, satisfied employee who can develop successfully. The following figures show how successful we are in this.

SUSTAINABLE EMPLOYABILITY

Avit considers fun in working/job satisfaction to

be of importance. We invest in fun, for example by organizing sporting events (Mudmasters, Avit cycling event, 7Heuvelenloop, ski trip, bootcamp lessons, etc.). As a slogan we use a.o. ‘fun makes it run’.

From 2023 onwards, we measure the satisfaction and engagement of our employees using the

Great Place To Work methodology. With a response rate of 86%, we have reached more colleagues in 2025 than in 2024. We have taken a big step towards certification, because in 2025 we ended up with an average trust index of 68% (in 2024 59%). This confirms that we are moving in the right direction as an organization and that the actions we take are starting to have their effect.



SDG9

INDUSTRY, INNOVATION AND INFRASTRUCTURE

As an IT managed services security provider, we are convinced of the value and potential of digital and IT. Technology and digitization will play a much more prominent and powerful role in society, its infrastructure and the sustainability transformation that is being made.

WHAT WE STAND FOR

Infrastructure is about transport, roads and irrigation, as well as energy and information and communication technology. A good infrastructure is the foundation of further development. Improving infrastructure requires technological advances. That is why we continually look at how we can improve, becoming more efficient, more accessible and more sustainable.

Innovation is indispensable to be able to provide a complete answer to the digitization and sustainability issues of today and tomorrow. That is why Avit believes that it is essential to act as a driver of innovation and to make maximum use of our innovative power. We call this 'innovation partner'. Knowledge sharing, collaboration and co-creation form the basis for this. In the interest of our customer and society.

OUR AMBITIONS

We have translated the material risks, opportunities and our convictions into strategic ambitions. We want to achieve the following in the context of SDG9:

- With our services and innovation, we realize positive contributions to the sustainability strategy of our customers.
- A substantial percentage of Avit's margin can be allocated to sustainable projects or services.



WHAT WE DO

The government and energy suppliers, among others, see the IT sector as an essential factor and increasingly as an enabler in addressing social and climate-related challenges. The IT industry has the potential to make a significant positive ecological and social contribution.

As an IT partner, we are active in the heart of society for digital transformation and IT services; Avit's customers have a major impact on (a.o.) Dutch society with their socially critical services. We therefore invest in our knowledge and services in the field of IT and business transformation for the sustainability issues and transformations of our customers and therefore society.

We do this technically through IT solutions and environments, as well as through our change management competencies, advisory services,

and in-depth domain knowledge of (business) processes. In this way, we invest, increasingly consciously, in creating a positive contribution and impact. Now and in the future.

Together with our (tech) partners, we support our customers in the major acceleration in digitization and sustainability. What exactly is needed for a customer's total digital journey, we determine together with the customer.

Innovation takes place within the specialized companies, often in collaboration with their customers and partners. Drawing on their specific domain and technology expertise, as well as insight into current and future customer needs, they develop solutions to these issues.

The Avit Architecture Board (CTO Office) is composed of all companies in our ecosystem.

This translates possibilities to the Avit technology radar and advises on the technology of the future, among other things focused on sustainability. This is how we select the technology of the future.

We innovate, optimize and think ahead. Sometimes the unthinkable is the solution. At the heart of society, we work together with our customers on various projects addressing sustainability issues, such as the energy transition.

MONITORING

We have included monitoring to check how our services and our products contribute positively to sustainability as a separate strategic ambition. We consciously invest in the development of monitoring tooling with which we can demonstrate our impact.



SDG10 REDUCING INEQUALITY

Avit stands for openness and trust. We believe in differences: differences in people, characters and expertise. It is precisely the combination of differences that connects and strengthens us and provides solutions that make an impact.

WHAT WE STAND FOR

As colleagues, we treat each other kindly and respectfully. We strive for an open and safe corporate culture where we can address one another's behavior and where everyone feels comfortable participating.

This means a working environment where employees feel free to express their opinions and do not fear insults, humiliation, intimidation or physical violence. Everyone can be themselves. It also means having reliable mechanisms in place to initiate a conversation when situations are difficult or when something unacceptable has occurred.



OUR AMBITIONS

We have translated our convictions into strategic ambitions, divided into 4 themes:

1. Social safety
2. Inclusivity
3. (Gender) diversity
4. Participatio.

In 2025, in the context of SDG10, respectively per theme, we will have achieved the following things:

1. Avit provides all employees with a socially safe environment.
2. We provide all employees with an inclusive working environment where differences are embraced and valued.
3. We achieve a balance in (gender) diversity in all layers of the organization.
4. We increase employment opportunities and actively invest in offering opportunities to people with a distance to the labor market.

In 2026 we will maintain and improve this standard.

WHAT WE DO

We believe it is important to value and use everyone's unique talents. Because in an ecosystem with more than 400 different colleagues (based on holding level), diversity is indispensable in our organization.

To stimulate diversity (difference) and inclusion (cohesion), we use a broad approach. Conversations and activities are organized on crucial topics such as safety and trust in the workplace, health, vitality and team building. This takes place under the strategic pillar Great Place To Work.

SOCIALLY SAFE WORKING ENVIRONMENT

A socially safe workplace means a working climate in which employees feel free to express their opinions and do not have to fear insult, humiliation or harassment. Although intended as psychological safety, this concept relates to interpersonal relationships in the workplace. Of course, this also includes physical safety, and any form of inappropriate behavior

is neither tolerated nor condoned. This concerns situations with a power relationship, for example between manager and employees, and situations between employees themselves.

The Working Conditions Act obliges employers to ensure a safe workplace. A socially safe environment can be achieved by giving substance to a number of things. This creates a culture with little or no room for undesirable behavior and in which employees experience a high degree of social safety.

INCLUSIVE WORK ENVIRONMENT

A socially safe working environment lays the foundation for an inclusive culture, in which we understand, embrace and deploy differences. Acceptance and appreciation are key words: employees who feel they are accepted and valued for who they are within Avit's corporate culture, regardless of their gender, age, beliefs or ethnic background.

We strive for an inclusive culture. We do





this because we believe that we are socially responsible for this, but above all because an inclusive culture brings a lot of beauty. When people who differ from each other come together, beautiful things happen. New ideas and insights arise.

That's exactly what Avit needs to deliver the services and innovations our customers demand.

In recent years we have been discovering the theme of 'inclusion'. How do you create an inclusive culture as a company? How do you translate conviction into a re- and proactive approach? How inclusive are we in our culture? How do you measure inclusivity? What are the 'rules of the game' of an inclusive corporate culture and how do you facilitate employees? Some things go well unconsciously or consciously, other things we want to pull a little harder.

(GENDER) DIVERSITY

Diversity is about the differences between people.

Such as gender, age, language, skin color, work disability, sexual orientation, religion and cultural background. With a safe working environment (theme 1) and an inclusive work culture (theme 2) we create the right basis and environment to increase diversity in the organization. In our opinion, only investing in increasing diversity has a smaller chance of success.

One of the forms of diversity is gender diversity: the ratio between men and women within the organization. Currently, this is the only form of diversity that we monitor and formally report on in our annual report. We are investigating whether, and if so how, we are broadening future monitoring.

The IT sector has traditionally been predominantly male. According to Statistics Netherlands (reference date: Q3 2025), an average of 16% women and 84% men work in our sector.

We formulate our ambition regarding the gender distribution within the organization as follows:

AVIT AIMS TO:

The percentage of women who work at Avit is lower than the average in the IT sector (13% in 2024, 11% in 2025). We strive to increase the number of women in technical roles and support this by offering employee benefits that allow greater flexibility for working from home.

Within Avit the percentage of women in the strategic and management roles is growing (July 2025: 25%). In our recruitment process for management positions, we focus on ensuring equal opportunities for all genders.

PARTICIPATION

Avit wants to contribute to a society in which everyone can participate. That is why we actively offer help to people who need it.

WHAT WE HAVE ACHIEVED

Avit invests in Diversity, Inclusivity, Social safe and Participation.

Because of this we followed the so-called RI&E process and we implemented the 'Performance

ladder Social Entrepreneurship' which takes care of clear planning and goals in the field of inclusivity, diversity, etc. It also encourages us to hire staff with a distance from the labour market (such as disabled people, people with autism, Wajong, etc.).

We also work together with parties that carry out activities in a socially responsible manner. For example, for the intake and processing of hardware, we work together with Argo360, a party that carries out corporate responsibility in the broadest sense of the word.

FACTS AND FIGURES

On 1 January 2026.

143

The number of Avit employees in the Netherlands



The male/female ratio

89,5% male

10,5% female

40,5

years

The average age of Avit employees



The average absenteeism rate in 2025 **4,43%**

national average 2025: **5,4%**

SDG13 CLIMATE ACTION

The earth offers us everything we need for a healthy life. If we use resources sustainably and stay within planetary boundaries, the earth will remain livable for future generations. According to scientists, a number of boundaries have already been crossed.

The effects of this affect us all. Every individual. Every company. We're all involved. This means that we can all contribute to a solution. One could argue that this is a shared responsibility.

WHAT WE STAND FOR

Avit takes this responsibility very seriously. We use knowledge, services and innovations to create a positive impact (see SDG9) and at the same time focus on reducing the negative impact of our business operations and our chain on the environment.

Based on the double materiality analysis, we identify a number of relevant themes in the field of our positive and negative impact on the environment. These are the guiding principles of our environmental management program, starting with our long-term vision.



MULTIYEAR VISION 2030

Environmental impact

(greenhouse gases, and energy)

The monitoring of our environmental impact has a solid basis. Our first measurements date are from 2016 and have been increasingly detailed in recent years. We know how much Greenhouse Gas emissions our own business operations cause and have a good idea of the chain. We are committed to reducing Greenhouse Gas emissions and taking a range of measures and have set our GOAL to be **NET ZERO in 2040**. To be able to reach that goal our first step will be **NET ZERO for Scope 1 and 2 in 2029**. You can read more about this in the following paragraphs. Nevertheless, we consider it necessary to intensify our efforts in the coming years. We focus specifically on:

1. Insight into and reduction of greenhouse gas emissions. In doing so, we mainly look at Carbon Dioxide emissions.
2. Intensifying the use of green energy in our business operations and in the chain.

CIRCULAR ECONOMY

We produce virtually no products and are not a major consumer of raw materials and materials. But we do use hardware in our own operations, such as laptops, cables and screens. As a Managed Services Security Provider we work directly with hardware for our solutions and services and we have started to implement waste management and recycling. You can read more about this in the following paragraphs. The impact that we have as an IT service provider on the use of raw materials in the chain and the extent to which we can help reduce this impact is on the agenda in the coming years.



OUR AMBITIONS

We translate the foregoing into concrete goals that we want to achieve. At least once a year, we refine these based on new insights.

Our goals are:

1. In 2023, only Green Energy will be used in the Avit Offices.
2. In 2029 we will have a 100% fossil-free fleet.
3. In 2029 we will be Net Zero for scope 1 and 2.
4. We integrate Green IT solutions into our services portfolio and aim for Green by Design for all our Managed Services.
5. By 2026, our company lunch facilities will have zero waste and offer local and seasonal products, with the lowest possible ecological footprint.

WHAT WE DO

In all kind of areas, we reduce our negative impact on the environment and climate.

MAKING PREMISES MORE SUSTAINABLE

We rent all our business premises. That is a fact that has an impact on the measures we can take. In the meantime, we have done the following:

SOLAR PANELS

Our office in Vianen is equipped with solar panels. In m2, this represents 35% of the total property portfolio. Where solar panels are possible, we are investigating the possibilities of installing (extra) panels together with our landlords.

GREEN ENERGY

100% of our buildings use green energy since 2023.

MAKING MOBILITY MORE SUSTAINABLE

The vast majority of our direct GHG-emissions are caused by our fleet. That is why we invest specifically in reducing the impact of the fleet on the environment. Our policy is:

‘WHEN WE TRAVEL, WE DO IT AS SUSTAINABLY AS POSSIBLE: LESS, DIFFERENT AND CLEANER.’

To achieve the main objectives, we use the following approach:

- **Less travel**, by working from home or remote.
- **Less air travel**, by making more use of our sophisticated Cisco Webex video and hybrid work environment. When we fly we compensate the GHG-emissions by paying the additional fee to the airliner.
- **Cleaner Travel**, All company cars will be electrical by 2029. Diesel cars are no longer available for ordering as of 2023. On 31/12/2025 55% (31/12/2024 47%) of our car fleet is electric.

In 2017 the total CO₂ footprint per FTE was 5,190 kg

In 2018 the total CO₂ footprint per FTE was 4,828 kg

In 2019 the total CO₂ footprint per FTE was 5,160 kg

In 2020 the total CO₂ footprint per FTE was 2,760 kg

In 2021 the total CO₂ footprint per FTE was 2,427 kg

In 2022 the total CO₂ footprint per FTE was 3,061 kg

In 2023 the total CO₂ footprint per FTE was 3,052 kg

In 2024 the total CO₂ footprint per FTE was 2,907 kg

In 2025 the total CO₂ footprint per FTE was 3,045 kg

*2017-2022 is based on figures by ‘Klimaatplein’. 2023-2025 is based on figures by ‘Milieubarometer’.

MAKING THE CHAIN MORE SUSTAINABLE

We work closely with our suppliers; Together we ensure that we can deliver our services and innovations to customers. When choosing our suppliers, sustainability has been a selection criteria for quite some time. Here are some examples:

- **Data centers:** the vast majority of the data centers we use have a pronounced ESG ambition and sustainability strategy, have signed the Climate Neutral Data Centre Pact, possess various sustainability certificates, use wind energy and invest specifically in water management.
- **Lease cars:** Alphabet is our strategic supplier of lease cars. Alphabet has a sustainability policy with which it actively focuses on making their own business operations and services more sustainable. Together with Alphabet we are working on improving our lease car policy and making it more green. Only electric cars can be leased since

1 January 2025.

- **Company ‘restaurants’:** the catering for our company lunches is provided by Albert Heijn. This company has ambitious goals in the field of healthy food, social impact and sustainability. To reduce GHG-emissions, AH works as much as possible with seasonal vegetables and fruit from local farmers. In addition, they use smarter production planning and creative methods for serving and presenting to combat food waste. Furthermore, AH strives to reduce inorganic waste, such as plastic and disposables, and implements circular initiatives, which means that they close waste circles as much as possible.

The International Social Conditions contribute to the elimination of social abuses in the purchasing chain, such as child labour, starvation wages and inhumane working conditions.







Avit has carried out a risk analysis. The risk analysis shows that the risks within our own organization

and at customers are limited. On the other hand, there are significant risks associated with the products we resell. These risks relate to human rights, working conditions and environmental impacts, especially in the deeper layers of the production chain (tiers 2–4).

The main risks identified are:

- Child labour and forced labour in the extraction of raw materials such as gold, tin and tantalum.
- Poor working conditions in production countries such as China, India, Mexico and Brazil.
- Environmental risks such as air and water pollution, soil contamination, deforestation and high CO₂ emissions, especially in the production of metals and plastics.

These risks mainly occur in the extraction and processing of raw materials, and in the countries where our suppliers and their subcontractors operate.

						
Step	Raw materials	Manufacturing	Assembly	Quality & design	Solutions, delivery & sales	Product use
Who	Tier 4: raw material miners & producers	Tier 3: manufacturing companies	Tier 2: Cisco subcontractors	Tier 1: Cisco	Avit	Client
What	Copper, gold, aluminium, silicon epoxy resin and more	Metal housing, chips, fans, cables and more	Switch, routers, access points and more	Development of products and quality control	Design of the on-site solution and realisation	Employees using safe, fast & reliable internet
Fair business practices		Not available				
Human rights & ethics		Not available				
Environ- ment		Not available				
Labour rights		Not available				

The risks largely originate from the chain of the IT hardware products that we purchase from Cisco. Avit assesses its A and B suppliers annually for International Social Conditions risks.

CIRCULAR ECONOMY

In a circular economy, the life cycle of products is expanded as much as possible. This means that when you no longer need a product yourself, or when a product is broken or worn out, you do not just throw it away, but see if reuse, repair or recycling is possible. This extends the life of a product and adds value. Product sharing also contributes to this, because fewer new products have to be produced by sharing. In the next paragraph we explain how we apply this.

A. PRODUCT USE

As a business service provider, we need products, mainly IT hardware, buildings, cars, office supplies and food. We do not make these products ourselves, but are produced by our suppliers.

B. EXTEND LIFESPAN AND REDUCE WASTE

The development and application of (increasingly) Green IT has a positive effect on the chain and production. IT companies such as Avit play an important role

and are a driving force in this whole. By using and/or advising on sustainable products, the demand for Green IT in the entire chain increases.

We consider it our responsibility to advise, develop and innovate the green options for IT services. In other words, we aim for sustainable energy and water management, and for products that:

1. consume less energy;
2. have a longer service life and therefore a lower impact on raw material consumption in production;
3. have good options at the end of life. With all these points, we invest in making the entire chain more sustainable;
4. use the programs of our main IT vendor to increase circularity across the value chain and support more sustainable suppliers.





GOOD GOVERNANCE: ON ETHICS, PRIVACY AND SECURITY

In today's world there are different priorities set for the agile managed services provider than in the past. At Avit we are convinced that our value is not determined by turnover figures, but mainly by what we offer to our customers, employees and society. We feel responsible to offer our services honorably and sustainably.

We recognize and follow all applicable national and regional laws and regulations, including tax obligations and competition rules. We go further than strictly necessary. We have expressed this in our Business Ethics Code, which is included below. This is a document underlying other documents; for example, our anti-bribery and anti-corruption policy and our Supplier Code of Conduct and parts of our Personnel Guide are based on this.

CORE PRINCIPLES AVIT

NO DISCRIMINATION AND FAIR TREATMENT

Avit stands for equal treatment of its employees and does not discriminate in any way. Avit promotes equal opportunities in recruitment, promotion, rewards, access to training, benefits, pay, termination and retirement. Unlawful grounds of discrimination include, but are not limited to: race, color, sex, age, language, property, nationality, religion, ethnic or social origin, disability, pregnancy, trade union membership, political or sexual belief as determined by the International Labour Organization (ILO). Every employee will be treated with respect and dignity. Mental or physical threats, abuse, punishment, any form of sexual harassment, and other forms of harassment are prohibited.

FAIR PAY, WAGES AND WORKING HOURS

We comply with all applicable (inter)national laws and regulations with regard to working conditions.

Avit treats its employees equally and rewards them with regard to the nature of the work and the quality and intensity of their efforts. Remuneration for work complies at least with national legal standards and/or ILO conventions.

HEALTH AND SAFETY

Avit ensures a safe, hygienic and healthy workplace and good working conditions for its employees in accordance with all applicable laws and regulations. This includes reasonable access to drinking water and sanitation, appropriate fire safety measures, and adequate lighting and ventilation. Avit takes adequate precautions to prevent accidents and damage to the health of its employees.

INTEGRITY

Avit complies with all applicable (inter)national laws and regulations and strives to maintain all international integrity standards. Avit declares to conduct business honestly and make pure decisions, without abuse of power, corruption and bribery.

Corruption, money laundering, fraud and any form of conflict of interest are not tolerated and Avit is reluctant to give and receive promotional gifts. Law and culture of countries where business is done are respected. Avit takes measures to minimize the risks of corruption and/or abuse of power, in both the production and supply of goods, products and services.

Avit also applies a strict anti-fraud policy: fraud will not be tolerated. We make every effort to prevent fraud as much as possible. By fraud we mean any form of deception or misconduct intended to unfairly benefit oneself or third parties. Fraud includes various actions such as falsifying invoices or other data, theft, declaring private expenses in business or the unauthorized sharing of (customer) files or confidential information. There are also less clear situations, such as an incorrectly dated document.

TRUTHFUL COMMUNICATION AND ADMINISTRATION

We are honest, careful and complete in all communications and reports. We record all

transactions in the books according to applicable procedures so that they are transparent and verifiable for external auditors. We always record agreements in writing and honor them. Additionally, we adhere to the procurement, procurement and approval regulations.

ANCILLARY POSITIONS

Sometimes employees have a paid or unpaid ancillary position in addition to their job at Avit. Employees may only accept these with the prior written consent of Avit. This applies to ancillary functions whose performance may conflict with Avit's interests (such as overload or other adverse effects on someone's functioning).

GENERAL DATA PROTECTION REGULATION

Avit handles (intellectual) property rights and personal data of customers and employees with care and in accordance with current laws and regulations. Avit treats this data in accordance with the General Data Protection Regulation (GDPR). Avit is transparent, honest, complete and clear. Personal data and privacy-sensitive information will not be used for other purposes and/or shared with other

parties than agreed.

SUSTAINABILITY AND CSR

In its business operations, Avit complies with the (inter)national laws and regulations applicable to its industry with regard to environmental matters. Avit ensures that the harmful consequences and risks for the environment, health and safety are kept as limited as possible. Avit continuously and actively monitors and invests in eliminating and reducing the environmental impact caused by the supplier's services and products.

PRIVACY AND SECURITY

Privacy & security within an ecosystem requires a different approach than that of the average company. We have 9 principles that form the core of our policy on privacy & security. We can measure each principle with one or more performance indicators, which are periodically reported to the group management.

The 9 principles are, for example, about the maturity of risk management, always complying with laws and regulations, mutual trust relationships,

resilience and the fact that Avit must be an example for customers.

To help the companies in our ecosystem to implement these principles, a standard method is available for risk management. This is a uniform set of measures for the identification of vulnerabilities, including the ISO27001 measures and a standard way for mapping the business processes. Because we want to be an example for customers, all these methods and documentation are available to everyone on request.

For the individual companies in our ecosystem, we also have a number of privacy & security services for putting their system landscape in order. These include technical services such as password management and data backup within our office automation environment. We also provide organizational services, including awareness training, workshops on Avit methods, Information Security Officer support, and supplier management, which regularly assesses frequently used suppliers in accordance with the relevant Supplier & Contract

Management Directive.

Privacy & security officers exchange information and knowledge about new initiatives, incidents and other topics at least once a month.

Our Information Security Officer also participates in the continuous consultation between the national government and the business community about the current threat landscape (like The National Cyber Security Centre).

Furthermore Avit uses a Security Awareness program to train all its employees and make them aware of the risks of the internet.

PRIVACY-SENSITIVE INFORMATION

Apart from information relating to our own employees, we hold very little privacy-sensitive information. We do, however, manage systems on which customers process privacy-sensitive information. For our own business operations, we manage the following privacy-sensitive information:

- information about employees,
- information by recruitment about potential employees,
- information from monitoring on the public website,
- information from customer contacts.

Retention periods have been defined for all types of information, which are enforced in the systems. Every company in the Springboard Network ecosystem has a privacy officer who monitors this.

Avit has a register in place for (security) incidents and data leaks. In the event of an incident, an Avit employee must follow the Incident or Data leak process. Every incident and/or data leak is recorded. This process is overseen by Avit Legal Counsel in the case of data leaks and by our Information Security Officer in the case of security incidents.



CERTIFICATIONS AND RATINGS

ISO 14001

Avit complies with the ISO 14001 standard. ISO 14001 is the internationally accepted standard with requirements for an environmental management system. This standard was developed by the International Organization for Standardization.

The environmental management system is used to develop environmental policies that suit the organization and to ensure its implementation.

CO 2-‘PERFORMANCE LADDER’, LEVEL 4

Avit uses the CO2 Performance Ladder. This is the sustainability instrument of the Netherlands to gain insight into and grip on the energy consumption and CO2 emissions of a company. The ladder encourages companies to reduce GHG-emissions. The system consists of 5 levels (handbook 3.1). Up to level 3, an organization gets to work on the emissions of its own organization (and all projects).

From levels 4 and 5, work is also being done to reduce CO2 emissions in the chain.

PERFORMANCE LADDER SOCIAL ENTREPRENEURSHIP

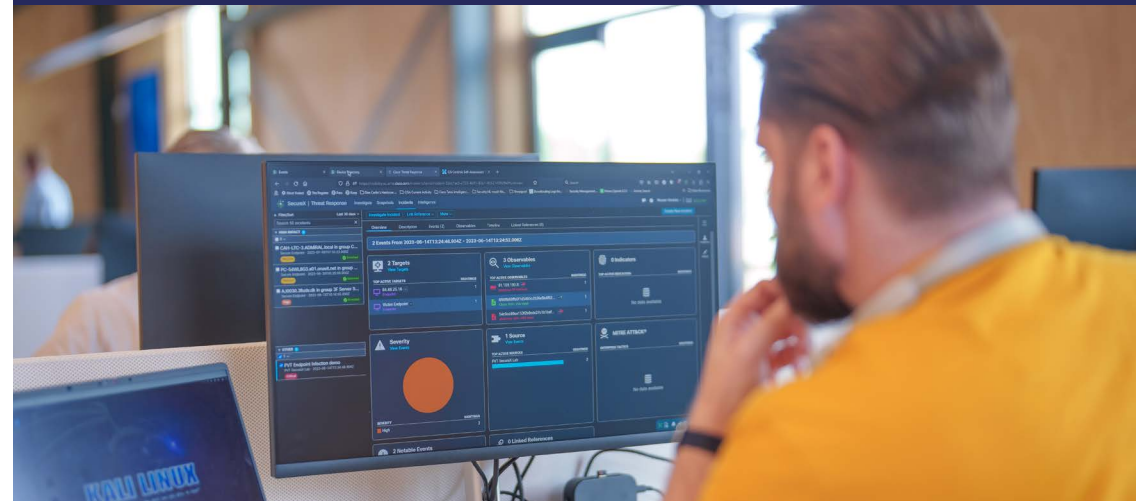
Avit uses the Performance ladder Social Entrepreneurship. This is the ladder that encourages companies to hire people who have a disadvantage in the labour market.

CERTIFICATION

The companies in the Springboard Network ecosystem have various certifications, appropriate to the nature of their services. These are certifications such as which Avit has in place:

- ISO9001
- ISO14001
- ISO27001
- ISAE 3402 'statement' type I&II

In 2025 Avit received a **Silver EcoVadis rating** (top 11% best performing ESG organizations). In 2026 we have the ambition to get a gold rating.



WOULD YOU LIKE MORE INFORMATION?

Visit www.avitgroup.com or contact us on:

→ T. +31 (0)88 032 10 32

→ E. info@avitgroup.com

